August 12, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: THERMAE-YU HOLDINGS CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 3521
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	754	53.6	69	3.3	70	5.7	36	51.4
June 30, 2025	491	6.9	67	57.4	67	60.7	23	12.0

Note: Comprehensive income For the three months ended June 30, 2026: ¥36 million [51.4%]
For the three months ended June 30, 2025: ¥23 million [12.0%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	1.37	1.35
June 30, 2025	0.90	0.90

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	5,857	4,876	82.8
March 31, 2026	6,000	4,967	82.5

Reference: Equity
As of June 30, 2026: ¥4,850 million
As of March 31, 2026: ¥4,946 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	-	-	5.00	5.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)				5.00	5.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	3,060	13.6	320	4.4	320	4.1	180	12.3	6.81

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	26,466,366 shares
As of March 31, 2026	26,466,366 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	17,683 shares
As of March 31, 2026	17,333 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	26,448,834 shares
Three months ended June 30, 2025	26,451,503 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

Quarterly consolidated balance sheet

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	1,300,584	1,218,443
Accounts receivable - trade	172,225	190,607
Merchandise	27,436	29,036
Raw materials and supplies	10,139	11,825
Other	15,775	17,403
Allowance for doubtful accounts	(303)	(428)
Total current assets	1,525,857	1,466,889
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,083,075	2,017,694
Machinery, equipment and vehicles, net	42,432	39,768
Tools, furniture and fixtures, net	55,260	51,339
Land	1,834,794	1,834,794
Total property, plant and equipment	4,015,562	3,943,595
Intangible assets		
Leasehold interests in land	83,445	83,445
Software	3,705	3,339
Telephone subscription right	1,528	1,528
Goodwill	187,037	180,196
Total intangible assets	275,717	268,510
Investments and other assets		
Investment securities	600	600
Deferred tax assets	14,373	10,532
Other	168,106	167,820
Total investments and other assets	183,080	178,952
Total non-current assets	4,474,360	4,391,058
Total assets	6,000,217	5,857,947

(Thousands of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	123,262	128,565
Current portion of long-term borrowings	159,932	131,582
Accounts payable - other	53,261	82,076
Income taxes payable	75,371	26,417
Contract liabilities	19,179	2,484
Advances received	6,544	6,938
Provision for bonuses	7,024	12,033
Provision for shareholder benefit program	4,415	3,335
Other	52,151	72,483
Total current liabilities	501,142	465,917
Non-current liabilities		
Long-term borrowings	245,340	224,007
Deferred tax liabilities	28,921	33,543
Deferred tax liabilities for land revaluation	10,296	10,296
Asset retirement obligations	243,360	244,069
Long-term deposits received	3,393	3,113
Total non-current liabilities	531,312	515,030
Total liabilities	1,032,454	980,947
Net assets		
Shareholders' equity		
Share capital	100,000	100,000
Capital surplus	4,235,309	4,235,309
Retained earnings	596,374	500,371
Treasury shares	(3,548)	(3,602)
Total shareholders' equity	4,928,134	4,832,078
Accumulated other comprehensive income		
Revaluation reserve for land	18,765	18,765
Total accumulated other comprehensive income	18,765	18,765
Share acquisition rights	20,861	26,155
Total net assets	4,967,762	4,876,999
Total liabilities and net assets	6,000,217	5,857,947

Quarterly consolidated statement of income

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	491,385	754,945
Cost of sales	367,786	585,212
Gross profit	123,599	169,733
Selling, general and administrative expenses	56,270	100,158
Operating profit	67,328	69,575
Non-operating income		
Rental income from non-current assets	384	384
Commission income	324	452
Insurance claim income	342	-
Rental income from buildings	433	159
Subsidy income	-	723
Other	128	760
Total non-operating income	1,611	2,480
Non-operating expenses		
Interest expenses	1,815	1,133
Other	5	6
Total non-operating expenses	1,820	1,140
Ordinary profit	67,119	70,914
Extraordinary losses		
Loss on retirement of non-current assets	331	-
Retirement benefits for directors (and other officers)	25,000	-
Total extraordinary losses	25,331	-
Profit before income taxes	41,788	70,914
Income taxes - current	21,840	26,417
Income taxes - deferred	(3,990)	8,254
Total income taxes	17,850	34,672
Profit	23,937	36,242
Profit attributable to owners of parent	23,937	36,242

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	23,937	36,242
Comprehensive income	23,937	36,242
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	23,937	36,242
Comprehensive income attributable to non-controlling interests	-	-

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (April 1, 2025 to June 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Thousands of yen)

	Bathing facilities	Real estate	Total
Sales			
Hot bath facility usage fee, etc.	340,003	-	340,003
Hot baths and other services, etc. (Note 1)	139,499	-	139,499
Real estate leasing, management services, etc.	-	576	576
Revenue generated from customer contracts	479,502	576	480,079
Other revenues (Note 2)	165	11,140	11,306
Revenues from external customers	479,668	11,717	491,385
Transactions with other segments	-	824	824
Total	479,668	12,541	492,209
Segment Profit	113,532	4,269	117,802

Note1: Hot baths and other services are generated by food and beverage, massage, etc.

Note2: Other income is rental income and other income based on Accounting Standards for Enterprises No. 13 "Accounting Standards for Lease Transactions."

2. The difference between the total amount of profit or loss of the reported segment and the amount recorded in the quarterly consolidated statements of income and the main details of the difference (matters related to adjustment of differences)

(Thousands of yen)

Sales	amount of money
Total Reporting Segments	492,209
Inter-segment transaction elimination	(824)
Quarterly consolidated statement of income sales	491,385

(Thousands of yen)

benefit	amount of money
Total Reporting Segments	117,802
Company-wide expenses (Note)	(50,473)
Operating Income in Quarterly Consolidated Statements of Income	67,328

Note: Corporate expenses are general and administrative expenses that are not primarily attributable to the reporting segment.

II. The three months of the current fiscal year (April 1, 2026 to June 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Thousands of yen)

	Bathing facilities	Real estate	food	Total
Sales				
Hot bath facility usage fee, etc.	362,558	-	-	362,558
Hot baths and other services, etc. (Note 1)	147,989	-	-	147,989
Real estate leasing, management services, etc.	-	316	-	316
Food sales	-	-	234,586	234,586
Revenue generated from customer contracts	510,547	316	234,586	745,451
Other revenues (Note 2)	165	9,329	-	9,494
Revenues from external customers	510,712	9,646	234,586	754,945
Transactions with other segments	-	-	46	46
Total	510,712	9,646	234,633	754,992
Segment Profit	137,959	274	(5,829)	132,404

Note1: Hot baths and other services are generated by food and beverage, massage, etc.

Note2: Other income is rental income and other income based on Accounting Standards for Enterprises No. 13 "Accounting Standards for Lease Transactions."

2. The difference between the total amount of profit or loss of the reported segment and the amount recorded in the quarterly consolidated statements of income and the main details of the difference (matters related to adjustment of differences)

(Thousands of yen)

Sales	amount of money
Total Reporting Segments	754,992
Inter-segment transaction elimination	(46)
Quarterly consolidated statement of income sales	754,945

(Thousands of yen)

benefit	amount of money
Total Reporting Segments	132,404
Company-wide expenses (Note)	(62,829)
Operating Income in Quarterly Consolidated Statements of Income	69,575

Note: Corporate expenses are general and administrative expenses that are not primarily attributable to the reporting segment.

3. Changes to Reporting Segments, etc.

In accordance with the acquisition of all shares of Aoyagi Foods Sales Co., Ltd. from the previous interim consolidated accounting period and the inclusion of the shares in the scope of consolidation, the reporting segment of "Food" has been newly added.